

Britten Coyne Partners

Strategic Risk Education Offerings

Half-Day Session (Lecture Format)

(1) Introduction to strategic risk management and governance in a world of radical uncertainty

(2) Common external patterns in strategic failures, including proximate causes and underlying technological, economic, social, and political forces

(3) Common internal patterns in strategic failures, including failure to anticipate emerging threats, failure to accurately assess them, and failure to adapt to them in time

(4) The individual, group, and organizational root causes of these failures, and how to limit their impact

Full-Day Session (Lectures Plus Application to Client's Situation)

(1) Introduction to strategic risk management and governance in a world of radical uncertainty

(2) Common external patterns in strategic failures, including proximate causes and underlying technological, economic, social, and political forces

- *External Drivers Exercise*

(3) Common internal patterns in strategic failures, including failure to anticipate emerging threats, failure to accurately assess them, and failure to adapt to them in time

- *Pre-Mortem Exercise*
- *Safety Margin (Met Office) Exercise*

(4) The individual, group, and organizational root causes of these failures, and how to limit their impact

- *Red Team Exercise*

Three Day Strategic Risk Management and Governance Course

Our flagship three-day course leads to a certified competence in strategic risk management and governance. It includes the following twelve modules (each of which comes with a mini-case and background readings):

(1) Introduction to strategic risk management and governance in a world of radical uncertainty

(2) Complex adaptive systems and how novel strategic threats emerge from them

(3) What historians and intelligence analysts can teach us about anticipating, assessing, and adapting to strategic threats

(4) Common external patterns in strategic failures, including proximate causes and underlying technological, economic, social, and political drivers

(5) Common internal patterns in strategic failures, at the individual, group, organization, and network levels

(6) Failure to anticipate emerging threats and how it can be avoided, including specific processes and tools

(7) Failure to accurately assess emerging threats and how it can be avoided, including specific processes and tools

(8) Failure to adapt in time to emerging threats and how it can be avoided, including specific processes and tools

(9) Effective strategic risk management: processes, systems, structures, and norms

(10) Effective board strategic risk governance: processes, systems, structures, and norms

(11) How advances in artificial intelligence technologies could change strategic risk management and governance in the years ahead: current AI capabilities and limitations, and key progress indicators to monitor

(12) Course review and final exam